Ballard Brands receives 2017 Outstanding Family Enterprise Award

April 5, 2017



Ballard Brands founders Scott, Steven and Paul Ballard, left to right, discussed the history of the company on March 23 in a luncheon presentation hosted by the Tulane Family Business Center. (Photo by Guillermo Cabrera-Rojo)

When Paul Ballard was an undergrad at Tulane, his future wife turned him on to a drink that would change his life.

"She was a PJ's customer and I did not drink PJ's," Ballard recalled. "She got me drinking Iced Mochas."

Inspired by their love of PJ's, Paul and his wife, Torry, opened their first PJ's Coffee Shop in Covington in 1995 and followed that with a store in Baton Rouge. At the same time, his brothers — and fellow Tulane graduates — Scott and Steven, along

with their wives Kristi and Lori, began opening Smoothie King and PJ's Coffee shops in North Carolina.

In 2001, Paul branched out into the restaurant business with the opening of <u>WOW</u> <u>Cafe</u>, a quick-service restaurant concept he developed. The concept was one the brothers thought they could grow and franchise, so in 2002 Scott and Steven sold their businesses in North Carolina and moved their families back to New Orleans to join Paul in expanding the company.

In 2008, the Ballards purchased PJ's Coffee of New Orleans from Raving Brands, and in 2012 they founded <u>Ballard Brands</u> to serve as the parent company of their growing portfolio, which now includes PJ's, WOW Cafe, the <u>Original City Diner</u> and <u>Boardhouse Serious Sandwiches</u>. Today, the company owns or franchises nearly 150 locations across the U.S. and internationally in both traditional and non-traditional models. They also own New Orleans Roast coffee, which is sold in grocery stores, restaurants, hotels, airports and other locations. Most recently, the company expanded the PJ's Coffee brand into Vietnam.

In March, the A. B. Freeman School of Business honored the Ballards with the 2017 Outstanding Family Enterprise Award. Presented by the Tulane Family Business Center, a program of the Freeman School's Lepage Center for Entrepreneurship and Innovation, the award recognizes family-owned companies that combine business success with service to the community.

"Family businesses are the bedrock of our economy, so it's exciting to see the great success that Paul, Scott and Steven have achieved, especially given their close relationship with Tulane University," said Freeman School Dean Ira Solomon.

In a luncheon discussion presented in conjunction with New Orleans Entrepreneur Week, the brothers told the story of Ballard Brands and reflected on their experiences as business people and entrepreneurs. While each had a different path, the three agreed about the important role Tulane played in their lives and careers.

"When I went to Tulane, I had no clue how valuable going to such a diverse university would be," said Steven Ballard. "The friends that I made come from all walks of life, all over the country and even internationally. That's my biggest blessing and my biggest takeaway from Tulane."

"When we need a lawyer outside of our in-house [lawyers], we call our Tulane people," added Scott Ballard. "In my wedding, it was all my fraternity brothers and

people from Tulane. We're all looking for the same thing, and that's people we can trust and learn from. And Tulane is that."

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